# BRADLEY UNIVERSITY WCBU-FM (COMPONENT OF BRADLEY UNIVERSITY)

# FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

**YEARS ENDED MAY 31, 2017 AND 2016** 

CliftonLarsonAllen LLP





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#### INDEPENDENT AUDITORS' REPORT

Board of Trustees Bradley University Peoria, Illinois

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of Bradley University WCBU-FM (Component of Bradley University), which comprise the statements of financial position as of May 31, 2017 and 2016, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Bradley University WCBU-FM as of May 31, 2017 and 2016, and the changes in its net assets (deficit) and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# **Report on Supplementary Information**

Clifton Larson Allen LLP

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information on pages 16 through 19 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

CliftonLarsonAllen LLP

Peoria, Illinois November 9, 2017

# BRADLEY UNIVERSITY WCBU-FM STATEMENTS OF FINANCIAL POSITION MAY 31, 2017 AND 2016

	 2017	2016		
ASSETS				
Accounts Receivable Investments	\$ 92,199 409,600	\$	66,456 381,978	
Equipment, Net	 9,246		22,639	
Total Assets	\$ 511,045	\$	471,073	
LIABILITIES AND NET ASSETS (DEFICIT)				
Liabilities:				
Deferred Revenue	\$ 111,574	\$	138,698	
Payable To Bradley University	615,858		608,092	
Total Liabilities	727,432		746,790	
Net Assets (Deficit):				
Unrestricted	(608,088)		(660,389)	
Temporarily Restricted	46,282		39,253	
Permanently Restricted	345,419		345,419	
Total Net Assets (Deficit)	(216,387)		(275,717)	
Total Liabilities and Net Assets (Deficit)	\$ 511,045	\$	471,073	

# BRADLEY UNIVERSITY WCBU-FM STATEMENTS OF ACTIVITIES YEAR ENDED MAY 31, 2017

			Ten	nporarily	Pe	rmanently	Tot	als	
	Ur	nrestricted	Re	stricted	R	estricted	2017		2016
REVENUES AND OTHER SUPPORT									
Contributions	\$	541,316	\$	-	\$	-	\$ 541,316	\$	535,420
Government Grants		192,363		-		-	192,363		171,781
University Support		359,149		-		-	359,149		346,645
Other Income		46,046		7,029			 53,075		55,990
Total Revenues and		4 400 074		7.000			4.445.000		4 400 000
Other Support		1,138,874		7,029		-	1,145,903		1,109,836
EXPENSES									
Program Services:									
Programming and Production		579,093		_		-	579,093		613,966
Broadcasting		130,213		-		_	130,213		129,700
Information and Promotion		39,898		-		-	39,898		39,737
Supporting Services:									
Fundraising and Membership		229,544		-		-	229,544		273,157
Management and General		135,447		_		-	 135,447		150,566
Total Expenses		1,114,195					1,114,195		1,207,126
CHANCE IN NET ACCETS (DEFICIT)									
CHANGE IN NET ASSETS (DEFICIT) FROM OPERATIONS		24.670		7 000			24 700		(07.000)
FROM OPERATIONS		24,679		7,029		-	31,708		(97,290)
NET UNREALIZED GAIN (LOSS) ON									
INVESTMENTS		27,622					 27,622		(31,504)
TOTAL CHANGE IN NET ASSETS									
(DEFICIT)		52,301		7,029		-	59,330		(128,794)
Net Assets (Deficit) -									
Beginning of Year		(660,389)		39,253		345,419	(275,717)		(146,923)
		(300,000)		20,200		3.0,0	\=. =,)	-	(
NET ASSETS (DEFICIT) -									
END OF YEAR	\$	(608,088)	\$	46,282	\$	345,419	\$ (216,387)	\$	(275,717)

# BRADLEY UNIVERSITY WCBU-FM STATEMENT OF ACTIVITIES YEAR ENDED MAY 31, 2016

	116	nrestricted		mporarily estricted		rmanently estricted		Total 2016
REVENUES AND OTHER SUPPORT		ii e stricted		Stricted		estricted		2010
Contributions	\$	535,420	\$	_	\$	_	\$	535,420
Government Grants	Ψ	171,781	Ψ	_	Ψ	_	Ψ	171,781
University Support		346,645		_		_		346,645
Other Income		49,122		6,868		_		55,990
Total Revenues and		10,122		0,000				00,000
Other Support		1,102,968		6,868		-		1,109,836
EXPENSES								
Program Services:								
Programming and Production		613,966		-		-		613,966
Broadcasting		129,700		-		-		129,700
Information and Promotion		39,737		-		-		39,737
Supporting Services:								
Fundraising and Membership		273,157		-		-		273,157
Management and General		150,566						150,566
Total Expenses		1,207,126						1,207,126
CHANGE IN NET ASSETS (DEFICIT)								
FROM OPERATIONS		(104,158)		6,868		-		(97,290)
NET UNREALIZED LOSS ON								
INVESTMENTS		(31,504)						(31,504)
TOTAL CHANGE IN NET ASSETS								
(DEFICIT)		(135,662)		6,868		-		(128,794)
Net Assets (Deficit) -								
Beginning of Year		(524,727)	-	32,385		345,419		(146,923)
NET ASSETS (DEFICIT) -								
END OF YEAR	\$	(660,389)	\$	39,253	\$	345,419	\$	(275,717)

# BRADLEY UNIVERSITY WCBU-FM STATEMENTS OF CASH FLOWS YEARS ENDED MAY 31, 2017 AND 2016

	2017	2016		
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in Net Assets (Deficit)	\$ 59,330	\$	(128,794)	
Adjustments to Reconcile Change in Net Assets (Deficit)				
to Net Cash Provided by Operating Activities:				
Depreciation	14,480		29,005	
Net Unrealized (Gain) Loss on Investments	(27,622)		31,504	
Effects of Changes in Operating Assets and Liabilities:				
Accounts Receivable	(25,743)		(15,671)	
Deferred Revenue	(27,124)		(7,938)	
Payable to Bradley University	 7,766		93,070	
Net Cash Provided by Operating Activities	1,087		1,176	
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of Equipment	 (1,087)		(1,176)	
Net Cash Used by Investing Activities	 (1,087)		(1,176)	
NET CHANGE IN CASH	-		-	
Cash - Beginning of Year	 			
CASH - END OF YEAR	\$ -	\$		

# NOTE 1 DESCRIPTION OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Operations**

WCBU-FM, a component of Bradley University (University), is a public broadcasting radio station operated by the University in Peoria, Illinois. As part of the University's Information Resources and Technology Division, WCBU-FM's activities are interrelated with the University and operate under its centralized administrative and budgetary controls.

#### **Basis of Presentation**

Assets and liabilities related to the operations of WCBU-FM are commingled with other University assets and liabilities but have been segregated in the accompanying statements to present the financial position of WCBU-FM.

The costs incurred in support of WCBU-FM programs and activities have been summarized on a functional basis in the accompanying statements. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

WCBU-FM prepares its financial statements in accordance with generally accepted accounting principles, which require classification of net assets and revenues, expenses, gains, and losses based on the absence or existence of donor-imposed restrictions into three categories: unrestricted net assets which have no donor-imposed restrictions, temporarily restricted net assets which have donor-imposed restrictions that will expire in the future, and permanently restricted net assets which have donor-imposed restrictions that do not expire.

The financial statements of WCBU-FM have been prepared on the accrual basis of accounting.

#### Cash

The University performs and records all cash transactions and retains all cash on behalf of WCBU-FM. The receivable or payable from Bradley University presented on the statement of financial position generally represents cash for the purpose of supporting WCBU-FM operations.

#### **Revenue Recognition**

Contributions and pledges are recognized as revenue in the statement of activities when received. Grant revenue is recognized when earned. Grant money received but not earned is reflected in the statement of financial position as deferred revenue.

# NOTE 1 DESCRIPTION OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Donated Services**

Donated professional services are reflected both as contribution revenue and the applicable expense at estimated fair market values.

#### **Equipment**

Equipment is stated at acquisition cost less accumulated depreciation. Donated equipment is recorded at estimated fair value at date of receipt as both contribution revenue and as either equipment or equipment expense based upon WCBU-FM's capitalization policy. For this presentation, depreciation is determined using the straight-line method over the estimated useful lives of the equipment of WCBU-FM, generally 5 to 10 years. WCBU-FM has adopted a policy of capitalizing assets with a value of \$1,000 or greater.

# **Impairment of Long-Lived Assets**

WCBU-FM reviews long-lived assets for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of carrying amount or the fair value less costs to sell.

#### **Income Taxes**

The University is exempt from income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code and, accordingly, no provision for such taxes has been made in the financial statements of WCBU-FM.

## **Use of Estimates in the Preparation of Financial Statements**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTE 2 UNIVERSITY SUPPORT

Certain of the operating costs of the University are incurred for the benefit of WCBU-FM. The allocation of these costs and estimates of the University facilities and general administrative costs are reflected as unrestricted revenue and operating expenses. University support is comprised of the following for the years ended May 31, 2017 and 2016:

		2016			
Direct Operating Support	\$	175,548	\$	169,599	
Indirect Administrative Support:					
Institutional		151,274		143,061	
Physical Plant Operations		25,421		27,072	
Other		6,906		6,913	
Total Indirect Administrative Support		183,601		177,046	
Total	\$	359,149	\$	346,645	

The above amounts for institutional support and physical plant operations are allocations of University costs. Such allocations are based upon direct expenses and square footage of WCBU-FM compared to those of the University.

#### NOTE 3 INVESTMENTS

Investments in equity securities with readily determinable fair values and all investments in debt securities are presented at fair value. The net realized and unrealized gain or loss in the fair value of investments is reflected in the statements of activities.

A summary of the fair values of investments at May 31, 2017 and 2016 follows:

		 2016	
Equities and Equity Mutual Funds	\$	241,410	\$ 225,940
Fixed Income Securities		40,615	39,649
Alternative Investments		127,575	 116,389
Total	\$	409,600	\$ 381,978

Investment income of \$15,743 and \$15,671 is reported in other income in the statements of activities for the years ended May 31, 2017 and 2016, respectively. Additionally, unrealized net gain (loss) on investments of \$27,622 and \$(31,504) for the years ended May 31, 2017 and 2016, respectively, is reported as a nonoperating activity in the statements of activities.

#### NOTE 3 INVESTMENTS (CONTINUED)

#### **Endowments**

WCBU-FM endowments consist of 3 funds established to support a variety of purposes at WCBU-FM. Its endowments consist of donor-restricted endowment funds. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. An individual endowment fund is considered to be underwater if the fund is permanently restricted and the fair market value has decreased below its historical dollar value. WCBU FM has no individual endowment funds that are considered to be "underwater" at May 31, 2017 or 2016.

#### Interpretation of Relevant Law

WCBU-FM has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. Consequently, WCBU-FM classifies permanently restricted net assets as:

- The original value of gifts donated to the permanent endowment, and
- The original value of subsequent gifts to the permanent endowment.

The remaining portion of the donor-restricted endowment fund not classified as permanently restricted is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the WCBU-FM's Board. In accordance with UPMIFA, WCBU-FM considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund
- 2. The purpose of WCBU-FM and the donor-restricted endowment fund
- 3. General economic conditions
- 4. The possible effect of inflation and deflation
- 5. The expected total return from income and the appreciation of investments
- 6. Other resources of WCBU-FM
- 7. The investment policies of WCBU-FM

#### Return Objectives and Risk Parameters

WCBU-FM has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to the programs supported by the endowments. The endowment assets are invested in a manner that is intended to produce long-term investment gain with a tolerance for managed risk.

# NOTE 3 INVESTMENTS (CONTINUED)

# **Endowments (Continued)**

# **Spending Policy**

WCBU-FM has a policy of appropriating for distribution each year up to 5% of the endowment fund's average appreciated value over a moving three-year average.

In establishing this policy, WCBU-FM considered the long-term expected returns on its endowment investments. Accordingly, over the long term, WCBU-FM expects the current spending policy will allow its endowment to retain or enhance the original fair value of the gift.

## Strategies Employed for Achieving Objectives

WCBU-FM relies on a total return strategy in which investment returns are achieved through capital appreciation and current yield (interest and dividends).

2017 endowment net asset composition by type of fund as of May 31, 2017:

			Te	mporarily	Permanently			
	Un	restricted	Restricted		Restricted		Total	
Donor Restricted Endowment Funds Board Designated	\$	-	\$	43,859	\$	345,419	\$	389,278
Endowment Funds		102,521		_		_		102,521
Total Funds	\$	102,521	\$	43,859	\$	345,419	\$	491,799

Changes in endowment net assets for the year ended May 31, 2017:

	Un	restricted	mporarily estricted	rmanently estricted	Total		
Net Asset - Beginning of Year	\$	66,185	\$ 36,830	\$ 345,419	\$	448,434	
Investment Return:							
Investment Income		8,714	7,029	-		15,743	
Net Investment Gain		27,622	 	 		27,622	
Total		36,336	7,029	-		43,365	
Net Assets - End of Year	\$	102,521	\$ 43,859	\$ 345,419	\$	491,799	

# NOTE 3 INVESTMENTS (CONTINUED)

# **Endowments (Continued)**

2016 endowment net asset composition by type of fund as of May 31, 2016:

	_Unr	_Unrestricted_		Temporarily Restricted		ermanently Restricted	Total		
Donor Restricted Endowment Funds Board Designated	\$	-	\$	36,830	\$	345,419	\$	382,249	
Endowment Funds		66,185		_		_		66,185	
Total Funds	\$	66,185	\$	36,830	\$	345,419	\$	448,434	

Changes in endowment net assets for the year ended May 31, 2016:

	Un	Unrestricted		Temporarily Restricted		rmanently estricted	Total	
Net Asset - Beginning of Year	\$	88,886	\$	29,962	\$	345,419	\$	464,267
Investment Return:		8,803		6,868		_		15,671
Net Investment Loss		(31,504)						(31,504)
Total Net Assets -	-	(22,701)	-	6,868			-	(15,833)
End of Year	\$	66,185	\$	36,830	\$	345,419	\$	448,434

#### NOTE 4 FAIR VALUE MEASUREMENTS

Generally accepted accounting principles in the United States of America establish a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that WCBU-FM has the ability to access.

#### NOTE 4 FAIR VALUE MEASUREMENTS (CONTINUED)

Level 2 Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at May 31, 2017 and 2016.

Equities and equity mutual funds: Valued at the closing price reported on the active market on which the individual securities are traded, or based on quoted prices for similar assets in active markets.

Fixed income securities: Valued at the closing price reported on the active market on which the individual securities are traded for those classified in Level 1. Those classified in Level 2 are valued at the most recent price of the equivalent quoted yield for such securities, or those of comparable maturity, quality, and type.

Alternative investments: Valued based on information provided by the manager of the various funds, developed utilizing net asset value, prices or quotes of similar assets or liabilities, or other discounted cash flow models.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while WCBU-FM believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

# NOTE 4 FAIR VALUE MEASUREMENTS (CONTINUED)

The following tables set forth by level, within the fair value hierarchy, WCBU-FM's assets at fair value as of May 31, 2017 and 2016:

	Assets at Fair Value as of May 31, 2017									
		Level 1	L	evel 2		Level 3	Total			
Equities and Equity Mutual Funds Fixed Income Securities Alternative Investments:	\$	220,751 24,791	\$	20,643 15,824	\$	- -	\$	241,394 40,615		
Venture Capital Hedge Funds Opportunistic Funds Total Assets at		- - -		- - -		53,750 48,680 25,161		53,750 48,680 25,161		
Fair Value	\$	245,542	\$	36,467	\$	127,591	\$	409,600		
						of May 31, 20	)16			
		Level 1	L	evel 2		Level 3		Total		
Equities and Equity Mutual Funds Fixed Income Securities Alternative Investments:	\$	207,898 24,808	\$	18,042 14,841	\$	-	\$	225,940 39,649		
Venture Capital Hedge Funds Opportunistic Funds Total Assets at		- - -		- - -		48,662 44,903 22,824		48,662 44,903 22,824		
Fair Value	\$	232,706	\$	32,883	\$	116,389	\$	381,978		

The following tables set forth a summary of changes in fair value of WCBU-FM's Level 3 assets for the years ended May 31, 2017 and 2016:

	Lev	Level 3 Assets		el 3 Assets
	Ye	Year Ended		ar Ended
	_Ma	May 31, 2017		y 31, 2016
Balance - Beginning of Year	\$	116,389	\$	115,072
Realized Gains (Losses)		4,949		(743)
Unrealized Gains (Losses)		5,506		(494)
Purchases, Sales, and Settlements (Net)		747		2,554
Balance - End of Year	\$	127,591	\$	116,389
Balance - End of Year	Ψ	127,391	φ	110,309

# NOTE 5 EQUIPMENT, NET

	2017		 2016
Equipment	\$	621,244	\$ 658,673
Less Accumulated Depreciation		611,998	 636,034
Total	\$	9,246	\$ 22,639

#### NOTE 6 IN-KIND CONTRIBUTIONS

WCBU-FM received donated items related to fundraising activities in the amount of \$2,350 and \$3,552 for the years ended May 31, 2017 and 2016, respectively.

#### NOTE 7 NET ASSETS

Permanently restricted net assets consist of the following investment in perpetuity, the income from which is available to support:

	 2017	2016
WCBU-FM Programming and Operations	\$ 345,419	\$ 345,419

Temporarily restricted net assets are restricted for the following purpose:

	 20	)17		2016
Equipment Acquisition, Maintenance, and Programming	\$ 5	46,282	\$	39,253

#### NOTE 8 SUBSEQUENT EVENTS

WCBU-FM evaluated subsequent events through November 9, 2017, the date the financial statements were available to be issued.

The Federal Communications Commission (FCC) is undergoing a process to re-purpose a portion of the television broadcast spectrum for use by mobile broadband providers. This process will require relocating the WTVP-TV DTV channel 46 location to a lower channel assignment. As the WCBU-FM broadcast antenna is located on the same tower as WTVP-TV, WCBU-FM will have to temporarily shut off their broadcast transmitter during the transition.

WCBU-FM will incur costs associated with the temporary antenna, transmitter, and engineering labor to install the standby antenna. However, the FCC has set aside a portion of the proceeds from auctioning spectrum to mobile broadband providers for the purpose of reimbursing stations for these costs. WCBU-FM is currently evaluating operational strategies to minimize the financial impact of this transition, which must be completed by January 2020.

# BRADLEY UNIVERSITY DETAIL OF EXPENSES YEAR ENDED MAY 31, 2017 (SEE INDEPENDENT AUDITORS' REPORT)

	Program Services							
	Programming			Inf	ormation			
	and				and			
	<u>P</u>	roduction	Bro	adcasting	<u>Pr</u>	omotion		Total
Salaries, Payroll Taxes, and								
Employee Benefits	\$	191,909	\$	93,858	\$	28,248	\$	314,015
Student Wages		4,670		2,019		631		7,320
Postage		3		1		_		4
Telephone		3,429		160		50		3,639
Contractual		297,354		132		41		297,527
Repairs and Maintenance		95		694		13		802
Dues and Subscriptions		2,127		-		537		2,664
Marketing and Promotion		-		-		-		-
Information Technology		2,924		-		266		3,190
Bank Card		-		-		-		-
Legal and Accounting Services		-		-		-		-
Indirect Costs		-		-		-		-
Institutional Support		55,970		24,204		7,564		87,738
Plant Operations		9,406		4,067		1,271		14,744
Occupancy		2,555		1,105		345		4,005
Depreciation		5,358		2,317		724		8,399
Supplies		1,703		1,586		186		3,475
Printing and Copying		108		47		15		170
Travel and Entertainment		1,482		23		7		1,512
Gift-In-Kind		-		-		-		_
Trade Outs								
Total	\$	579,093	\$	130,213	\$	39,898	\$	749,204

		Suppo	rting Service	s		
Fι	ındraising	Ма	nagement			
	and		and			
Me	embership		General		Total	Total
\$	127,866	\$	86,778	\$	214,644	\$ 528,659
	3,155		2,145		5,300	12,620
	970		2,530		3,500	3,504
	549		170		719	4,358
	352		140		492	298,019
	64		44		108	910
	-		1,615		1,615	4,279
	504		-		504	504
	-		-		-	3,190
	5,641		-		5,641	5,641
	-		1,960		1,960	1,960
	-		2,054		2,054	2,054
	37,819		25,717		63,536	151,274
	6,355		4,322		10,677	25,421
	1,727		1,174		2,901	6,906
	3,620		2,462		6,082	14,481
	1,840		2,561		4,401	7,876
	1,641		465		2,106	2,276
	1,457		1,310		2,767	4,279
	2,350		-		2,350	2,350
	33,634		-		33,634	33,634
\$	229,544	\$	135,447	\$	364,991	\$ 1,114,195

# BRADLEY UNIVERSITY DETAIL OF EXPENSES YEAR ENDED MAY 31, 2016 (SEE INDEPENDENT AUDITORS' REPORT)

	Program Services						
	Programming						
	and		and				
	Production	Broadcasting	Promotion	Total			
Salaries, Payroll Taxes, and							
Employee Benefits	\$ 198,781	\$ 94,781	\$ 27,780	\$ 321,342			
Student Wages	3,163	1,356	φ 27,760 452	4,971			
Postage	33	1,550	5	52			
Telephone	369	158	53	580			
Contractual	323,420	234	126	323,780			
	1,412	1,738	7	3,157			
Repairs and Maintenance		1,736	37				
Dues and Subscriptions	1,503	111		1,651			
Marketing and Promotion	- 0.004	-	308	308			
Information Technology	2,894	-	-	2,894			
Bank Card	-	-	-	-			
Legal and Accounting Services	-	-	-	-			
Indirect Costs	-	-	<del>-</del>	<del>-</del>			
Institutional Support	50,071	21,459	7,153	78,683			
Plant Operations	9,475	4,061	1,354	14,890			
Occupancy	2,420	1,037	346	3,803			
Depreciation	10,152	4,351	1,450	15,953			
Supplies	4,595	400	657	5,652			
Printing and Copying	-	-	9	9			
Travel and Entertainment	5,678	-	-	5,678			
Gift-In-Kind	-	-	-	-			
Trade Outs		<u> </u>					
Total	\$ 613,966	\$ 129,700	\$ 39,737	\$ 783,403			

		Suppo	rting Service	es .		
Fι	ındraising	Ma	nagement			
	and		and			
Me	embership		General		Total	Total
\$	157,632	\$	101,809	\$	259,441	\$ 580,783
	2,440		1,627		4,067	9,038
	3,445		351		3,796	3,848
	285		190		475	1,055
	1,448		86		1,534	325,314
	39		289		328	3,485
	2,805		2,543		5,348	6,999
	-		-		-	308
	-		-		-	2,894
	3,981		852		4,833	4,833
	_		907		907	907
	_		2,166		2,166	2,166
	38,626		25,751		64,377	143,060
	7,309		4,873		12,182	27,072
	1,867		1,244		3,111	6,914
	7,831		5,221		13,052	29,005
	2,705		1,711		4,416	10,068
	2,854		205		3,059	3,068
	4,878		741		5,619	11,297
	3,552		-		3,552	3,552
	31,460		-		31,460	31,460
\$	273,157	\$	150,566	\$	423,723	\$ 1,207,126