Division of Health Care Finance Landon State Office Building 900 SW Jackson, Suite 900 N Topeka, Kansas 66612-1220



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Susan Mosier, MD, Secretary Michael Randol, Director

Department of Health & Environment

Sam Brownback, Governor

June 10, 2016

Mr. James G. Scott
Associate Regional Administrator
Medicaid and Children's health Operations
The Centers for Medicare and Medicaid Services (CM)
Room 235, Federal Office Building
601 East 12<sup>th</sup> Street
Kansas City, MO, 64106

Re: Processing status report

Dear Mr. Scott:

This letter serves as KDHE's eighth status report. In the letter dated February 17, 2016, you asked the agency to provide an analysis of the processing backlog, an action plan for backlog elimination, an analysis of the call center performance and an action plan for improving call center performance. You also asked for bi-weekly reports on the processing backlog and the call center performance.

The agency outlined its mitigation efforts for both the processing backlog and the call center performance in its first report. The implementation of both mitigation plans is on target.

The workload analysis for the period of May 9 through May 22, 2016 has been added to the cumulative spreadsheet and is attached. The change in the application backlog number we are reporting is due to an error in the method the contractor used to create the earlier reports.

The original backlog reports counted only applicants for whom an eligibility determination had not yet been run. The actual backlog also includes individuals for whom an eligibility determination has been run in the past, which could have resulted in a determination of ineligibility, but who have reapplied and whose most recent application is still awaiting determination. The applicant could have also been determined eligible for KanCare, but has since reapplied for a different level of coverage.

The error in the earlier reports has been investigated and reviewed. The contractor has made the necessary corrections so that the application backlog number in this report and reports going forward reflects the actual backlog.

In response to this new information, the agency immediately implemented the following remediation steps: a) retention of all the additional temporary staff who were scheduled to be released at the end of June; b) reallocation/realignment of resources as necessary; c) authorization of overtime for both state staff and contractor staff; and d) continuation of the agreement with the Department of Children and Family for continued assistance with processing of applications.

The call center stats for May 9 through June 3, 2016, are provided in Exhibit B.

The agency continues to closely monitor each area and make necessary adjustments to ensure continuous improvement.

If you have any questions or need any additional information, please contact Christiane Swartz at 785-368-6296 or at <a href="mailto:cswartz@kdheks.gov">cswartz@kdheks.gov</a>.

Sincerely,

Susan Mosier, MD, MBA, NACS

**Medicaid Director** 

Secretary of Health and Environment

State Health Officer

Cc: Megan Buck, Aaron Dunkel, Michael Randol, Christiane Swartz, Glen Yancey, Felicia Harrison

| Total of unprocessed new applications and reviews received in the last two weeks |               |               |            |           |       |  |
|--|---------------|---------------|------------|-----------|-------|--|
|  | 2/1-2/14      |               |            |           |       |  |
| Unprocessed Applications   | 4871          |               |            |           |       |  |
| Unprocessed Reviews  | 3227          |               |            |           |       |  |
| Applications and Reviews pending   | on the basis  | of disability |            |           |       |  |
|  | 1-30 days     | 31-60 days    | 61-90 days | > 90 days | Total |  |
| Unprocessed Applications   | 2             | 8             | 56         | 260       | 326   |  |
| Unprocessed Reviews  | 0             | 0             | 0          | 0         | 0     |  |
| Total number of Other application  | s and redeter | minations     |            |           |       |  |
|  | 1-15 days     | 16-30 days    | 31-45 days | > 45 days | Total |  |
| Unprocessed Applications   | 4875          | 3439          | 2157       | 7745      | 18216 |  |
| Unprocessed Reviews  | 3227          | 2498          | 2126       | 10483     | 18334 |  |

**Application Backlog Reporting** 

| Total of unprocessed new applications and reviews received in the last two weeks |   |            |            |           |       |  |  |
|--|---|------------|------------|-----------|-------|--|--|
|  | 2/15-2/28   |            |            |           |       |  |  |
| Unprocessed Applications   | 3355  |            |            |           |       |  |  |
| Unprocessed Reviews  | 1738  |            |            |           |       |  |  |
| Applications and Reviews pe  | Applications and Reviews pending on the basis of disability |            |            |           |       |  |  |
|  | 1-30 days   | 31-60 days | 61-90 days | > 90 days | Total |  |  |
| Unprocessed Applications   | 0   | 8          | 26         | 307       | 341   |  |  |
| Unprocessed Reviews  | 0   | 0          | 0          | 0         | 0     |  |  |
| Total number of Other appli  | Total number of Other applications and redeterminations     |            |            |           |       |  |  |
|  | 1-15 days   | 16-30 days | 31-45 days | > 45 days | Total |  |  |
| Unprocessed Applications   | 3355  | 3840       | 2424       | 7847      | 17466 |  |  |
| Unprocessed Reviews  | 1738  | 3203       | 2753       | 12084     | 19778 |  |  |

|                   | 2/1/2016-<br>2/14/2016 | 2/15/2016-<br>2/28/2016 |
|-------------------|------------------------|-------------------------|
|                   | 2/14/2010              | 2/20/2010               |
| Apps Received     | 6271                   | 5244                    |
| Apps Processed    | 5848                   | 7427                    |
|                   |                        |                         |
| Reviews Received  | 3413                   | 1824                    |
| Reviews Processed | 396                    | 423                     |

| Total of unprocessed new application   | ations and revie | ews received in | the last two wo | eeks      |       |
|--|------------------|-----------------|-----------------|-----------|-------|
|  | 2/29-3/13        |                 |                 |           |       |
| Unprocessed Applications               | 3470             |                 |                 |           |       |
| Unprocessed Reviews                    | 3743             |                 |                 |           |       |
| <b>Applications and Reviews pendin</b> | g on the basis   | of disability   |                 |           |       |
|  | 1-30 days        | 31-60 days      | 61-90 days      | > 90 days | Total |
| Unprocessed Applications               | 2                | 4               | 31              | 316       | 353   |
| Unprocessed Reviews                    | 0                | 0               | 0               | 0         | 0     |
| Total number of Other application      | ns and redeter   | minations       |                 |           |       |
|  | 1-15 days        | 16-30 days      | 31-45 days      | > 45 days | Total |
| Unprocessed Applications               | 3469             | 3151            | 1850            | 7379      | 15849 |
|  | 22%              | 20%             | 12%             | 46%       |       |
| Unprocessed Reviews                    | 3743             | 1690            | 3215            | 14291     | 22939 |
|  | 16%              | 7%              | 14%             | 63%       |       |

|                   | 2/29/2016 -<br>3/13/2016 |
|-------------------|--------------------------|
| Apps Received     | 5651                     |
| Apps Processed    | 8358                     |
|                   |                          |
| Reviews Received  | 3913                     |
| Reviews Processed | 213                      |

**Application Backlog Reporting** 

| Total of unprocessed new applicatio  | ns and reviev  | vs received in t | he last two wee | eks       |       |
|--------------------------------------|----------------|------------------|-----------------|-----------|-------|
|                                      | 3/14-3/27      |                  |                 |           |       |
| Unprocessed Applications             | 3043           |                  |                 |           |       |
| Unprocessed Reviews                  | 1257           |                  |                 |           |       |
|                                      |                |                  |                 |           |       |
| Applications and Reviews pending o   | n the basis of | disability       |                 |           |       |
|                                      | 1-30 days      | 31-60 days       | 61-90 days      | > 90 days | Total |
| Unprocessed Applications             | 10             | 17               | 43              | 275       | 345   |
| Unprocessed Reviews                  | 0              | 0                | 0               | 0         | 0     |
| Total number of Other applications a | and redeterm   | inations         |                 |           |       |
|                                      | 1-15 days      | 16-30 days       | 31-45 days      | > 45 days | Total |
| Unprocessed Applications - Active    | 2989           | 1435             | 969             | 5414      | 10807 |
| Unprocessed Applications - Pended    | 51             | 71               | 91              | 738       | 951   |
| Unprocessed Applications - Total     | 3040           | 1506             | 1060            | 6152      | 11758 |
|                                      | 26%            | 13%              | 9%              | 52%       |       |
| Unprocessed Reviews                  | 1257           | 3644             | 1782            | 16845     | 23528 |
|                                      | 5%             | 15%              | 8%              | 72%       |       |

|                   | 3/14/2016 -<br>3/27/2016 |
|-------------------|--------------------------|
| Apps Received     | 5194                     |
| Apps Processed    | 8445                     |
|                   |                          |
| Reviews Received  | 1301                     |
| Reviews Processed | 388                      |

**Application Backlog Reporting** 

| LAITIDIC / (                             |                      |                       |            |           |       |
|--|----------------------|-----------------------|------------|-----------|-------|
| Total of unprocessed new applicati       | ons and reviews re   | ceived in the last tw | o weeks    |           |       |
|  | 3/28 - 4/10          |                       |            |           |       |
| Unprocessed Applications                 | 1594                 |                       |            |           |       |
| Unprocessed Reviews                      | 4956                 |                       |            |           |       |
|  |                      |                       |            |           |       |
| Applications and Reviews pending         | on the basis of disa | bility                |            |           |       |
|  | 1-30 days            | 31-60 days            | 61-90 days | > 90 days | Total |
| Unprocessed Applications                 | 17                   | 29                    | 43         | 275       | 364   |
| Unprocessed Reviews                      | 0                    | 0                     | 0          | 0         | 0     |
|  |                      |                       |            |           |       |
| Total number of Other applications       | and redeterminat     | ions                  |            |           |       |
|  | 1-15 days            | 16-30 days            | 31-45 days | > 45 days | Total |
| Unprocessed Applications - Active        | 1430                 | 609                   | 615        | 2993      | 5647  |
| <b>Unprocessed Applications - Pended</b> | 161                  | 215                   | 220        | 1465      | 2061  |
| Unprocessed Applications - Total         | 1591                 | 824                   | 835        | 4458      | 7708  |
|  | 21%                  | 11%                   | 11%        | 58%       |       |
| Unprocessed Reviews                      | 4956                 | 1244                  | 3607       | 18228     | 28035 |
|  | 18%                  | 4%                    | 13%        | 65%       |       |

|                   | 3/28/2016 -<br>4/10/2016 |
|-------------------|--------------------------|
| Apps Received     | 5718                     |
| Apps Processed    | 10944                    |
|                   |                          |
| Reviews Received  | 5291                     |
| Reviews Processed | 358                      |

| LAITIDIC / (                             |                      |                       |            |           |       |
|--|----------------------|-----------------------|------------|-----------|-------|
| Total of unprocessed new applicati       | ons and reviews re   | ceived in the last tw | o weeks    |           |       |
|  | 4/11 - 4/24          |                       |            |           |       |
| Unprocessed Applications                 | 828                  |                       |            |           |       |
| Unprocessed Reviews                      | 1633                 |                       |            |           |       |
|  |                      |                       |            |           |       |
| Applications and Reviews pending         | on the basis of disa | bility                |            |           |       |
|  | 1-30 days            | 31-60 days            | 61-90 days | > 90 days | Total |
| Unprocessed Applications                 | 21                   | 33                    | 42         | 245       | 341   |
| Unprocessed Reviews                      | 0                    | 0                     | 0          | 0         | 0     |
|  |                      |                       |            |           |       |
| Total number of Other applications       | and redeterminat     | ions                  |            |           |       |
|  | 1-15 days            | 16-30 days            | 31-45 days | > 45 days | Total |
| Unprocessed Applications - Active        | 597                  | 498                   | 333        | 2218      | 3646  |
| <b>Unprocessed Applications - Pended</b> | 224                  | 213                   | 187        | 1069      | 1693  |
| Unprocessed Applications - Total         | 821                  | 711                   | 520        | 3287      | 5339  |
|  | 15%                  | 13%                   | 10%        | 62%       |       |
| Unprocessed Reviews                      | 1633                 | 4890                  | 1366       | 20913     | 28802 |
|  | 6%                   | 17%                   | 5%         | 73%       |       |

|                   | 4/11/2016 -<br>4/24/2016 |
|-------------------|--------------------------|
| Apps Received     | 5382                     |
| Apps Processed    | 11691                    |
|                   |                          |
| Reviews Received  | 1790                     |
| Reviews Processed | 303                      |

| LAITIDIC / (                             |                      |                       |            |           |       |
|--|----------------------|-----------------------|------------|-----------|-------|
| Total of unprocessed new applicati       | ons and reviews re   | ceived in the last tw | o weeks    |           |       |
|  | 4/25 - 5/8           |                       |            |           |       |
| Unprocessed Applications                 | 623                  |                       |            |           |       |
| Unprocessed Reviews                      | 2104                 |                       |            |           |       |
|  |                      |                       |            |           |       |
| Applications and Reviews pending         | on the basis of disa | bility                |            |           |       |
|  | 1-30 days            | 31-60 days            | 61-90 days | > 90 days | Total |
| Unprocessed Applications                 | 19                   | 34                    | 24         | 251       | 328   |
| Unprocessed Reviews                      | 0                    | 0                     | 0          | 0         | 0     |
|  |                      |                       |            |           |       |
| Total number of Other applications       | and redeterminat     | ions                  |            |           |       |
|  | 1-15 days            | 16-30 days            | 31-45 days | > 45 days | Total |
| Unprocessed Applications - Active        | 438                  | 248                   | 261        | 1250      | 2197  |
| <b>Unprocessed Applications - Pended</b> | 181                  | 128                   | 143        | 831       | 1283  |
| Unprocessed Applications - Total         | 619                  | 376                   | 404        | 2081      | 3480  |
|  | 18%                  | 11%                   | 12%        | 60%       |       |
| Unprocessed Reviews                      | 2104                 | 1580                  | 4724       | 21128     | 29536 |
|  | 7%                   | 5%                    | 16%        | 72%       |       |

|                   | 4 /25 /2045 F /0 /2045 |
|-------------------|------------------------|
|                   | 4/25/2016 - 5/8/2016   |
| Apps Received     | 5161                   |
| Apps Processed    | 11120                  |
|                   |                        |
| Reviews Received  | 2891                   |
| Reviews Processed | 461                    |

| Total of unprocessed new applicati                          | ons and reviews re | ceived in the last tw | o weeks    |           |       |  |  |  |  |  |
|---|--------------------|-----------------------|------------|-----------|-------|--|--|--|--|--|
|   | 5/9 - 5/22         |                       |            |           |       |  |  |  |  |  |
| Unprocessed Applications                                    | 833                |                       |            |           |       |  |  |  |  |  |
| Unprocessed Reviews   | 3053               |                       |            |           |       |  |  |  |  |  |
|   |                    |                       |            |           |       |  |  |  |  |  |
| Applications and Reviews pending on the basis of disability |                    |                       |            |           |       |  |  |  |  |  |
|   | 1-30 days          | 31-60 days            | 61-90 days | > 90 days | Total |  |  |  |  |  |
| Unprocessed Applications                                    | 31                 | 56                    | 52         | 483       | 622   |  |  |  |  |  |
| Unprocessed Reviews   | 0                  | 0                     | 0          | 0         | 0     |  |  |  |  |  |
|   |                    |                       |            |           |       |  |  |  |  |  |
| Total number of Other applications                          | and redeterminat   | ions                  |            |           |       |  |  |  |  |  |
|   | 1-15 days          | 16-30 days            | 31-45 days | > 45 days | Total |  |  |  |  |  |
| Unprocessed Applications - Active                           | 1698               | 1196                  | 1094       | 8738      | 12726 |  |  |  |  |  |
| <b>Unprocessed Applications - Pended</b>                    | 120                | 172                   | 152        | 2223      | 2667  |  |  |  |  |  |
| Unprocessed Applications - Total                            | 1818               | 1368                  | 1246       | 10961     | 15393 |  |  |  |  |  |
|   | 12%                | 9%                    | 8%         | 71%       |       |  |  |  |  |  |
| Unprocessed Reviews   | 3055               | 2127                  | 1863       | 24563     | 31608 |  |  |  |  |  |
|   | 10%                | 7%                    | 6%         | 78%       |       |  |  |  |  |  |

|                   | 5/9/2016 - 5/22/2016 |
|-------------------|----------------------|
| Apps Received     | 5087                 |
| Apps Processed    | 9807                 |
|                   |                      |
| Reviews Received  | 3439                 |
| Reviews Processed | 957                  |

| Applications and Reviews           | 2/1-2/14 | 02/15-2/28 | 2/29-3/13 | 3/14-3/27 |
|------------------------------------|----------|------------|-----------|-----------|
| Total Apps Received                | 6271     | 5244       | 5651      | 5194      |
| Total Apps Processed               | 5848     | 7427       | 8358      | 8445      |
|                                    |          |            |           |           |
| Total Reviews Received             | 3413     | 1824       | 3913      | 1301      |
| Total Reviews Processed            | 396      | 423        | 213       | 388       |
|                                    |          |            |           |           |
| Unprocessed Applications ≤ 15 Days | 4871     | 3355       | 3470      | 3043      |
| Unprocessed Reviews ≤ 15 Days      | 3227     | 1738       | 3743      | 1257      |

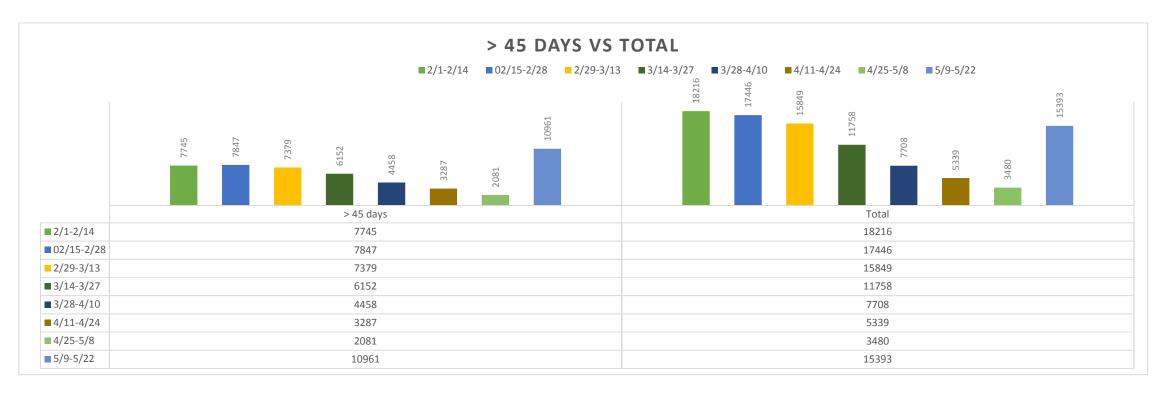
| Applications and Reviews pending on | Applications and Reviews pending on 2/1-2/14 |                            | /14 02/15-2/28 |                            |             | 9-3/13                     | 3/14-3/27   |                            |  |
|-------------------------------------|--|----------------------------|----------------|----------------------------|-------------|----------------------------|-------------|----------------------------|--|
| the basis of disability             | Unprocessed                                  | <b>Unprocessed Reviews</b> | Unprocessed    | <b>Unprocessed Reviews</b> | Unprocessed | <b>Unprocessed Reviews</b> | Unprocessed | <b>Unprocessed Reviews</b> |  |
| 1-30 days                           | 2  | 0                          | 0              | 0                          | 2           | 0                          | 10          | 0                          |  |
| 31-60 days                          | 8  | 0                          | 8              | 0                          | 4           | 0                          | 17          | 0                          |  |
| 61-90 days                          | 56   | 0                          | 26             | 0                          | 31          | 0                          | 43          | 0                          |  |
| > 90 days                           | 260  | 0                          | 307            | 0                          | 316         | 0                          | 275         | 0                          |  |
| Total                               | 326  | 0                          | 341            | 0                          | 353         | 0                          | 345         | 0                          |  |

| Total number of Other applications and                  | 2/1-2/14     |      |             | 02/15-2/28 |              |      | 2/29-3/13   |      |              | 3/14-3/27 |             |      |              |      |             |      |
|---|--------------|------|-------------|------------|--------------|------|-------------|------|--------------|-----------|-------------|------|--------------|------|-------------|------|
| Total number of Other applications and redeterminations | Unprocessed  | 0/   | Unprocessed | %          | Unprocessed  | 0/   | Unprocessed | %    | Unprocessed  | 0/        | Unprocessed | %    | Unprocessed  | 0/   | Unprocessed | 0/   |
|   | Applications | 70   | Reviews     | 70         | Applications | 70   | % Reviews   | 70   | Applications | 70        | Reviews     | 70   | Applications | 70   | Reviews     | 70   |
| 1-15 days   | 4875         | 27%  | 3227        | 18%        | 3335         | 19%  | 1738        | 9%   | 3469         | 22%       | 3743        | 16%  | 3040         | 26%  | 1257        | 5%   |
| 16-30 days  | 3439         | 19%  | 2498        | 14%        | 3840         | 22%  | 3203        | 16%  | 3151         | 20%       | 1690        | 7%   | 1506         | 13%  | 3644        | 15%  |
| 31-45 days  | 2157         | 12%  | 2126        | 12%        | 2424         | 14%  | 2753        | 14%  | 1850         | 12%       | 3215        | 14%  | 1060         | 9%   | 1782        | 8%   |
| > 45 days   | 7745         | 43%  | 10483       | 57%        | 7847         | 45%  | 12084       | 61%  | 7379         | 47%       | 14291       | 62%  | 6152         | 52%  | 16845       | 72%  |
| Total   | 18216        | 100% | 18334       | 100%       | 17446        | 100% | 19778       | 100% | 15849        | 100%      | 22939       | 100% | 11758        | 100% | 23528       | 100% |

| 3/28-4/10 | 4/11-4/24 | 4/25-5/8 | 5/9-5/22 |
|-----------|-----------|----------|----------|
| 5718      | 5382      | 5161     | 5087     |
| 10944     | 11691     | 11120    | 9807     |
|           |           |          |          |
| 5291      | 1790      | 2891     | 3439     |
| 358       | 303       | 461      | 957      |
|           |           |          |          |
| 1594      | 828       | 623      | 833      |
| 4956      | 1633      | 2104     | 3053     |

| 3/14        | 1-3/27              | 4/11        | -4/24               | 4/25-5/8    |                     | 5/9         | -5/22               |
|-------------|---------------------|-------------|---------------------|-------------|---------------------|-------------|---------------------|
| Unprocessed | Unprocessed Reviews |
| 17          | 0                   | 21          | 0                   | 19          | 0                   | 31          | 0                   |
| 29          | 0                   | 33          | 0                   | 34          | 0                   | 56          | 0                   |
| 43          | 0                   | 42          | 0                   | 24          | 0                   | 52          | 0                   |
| 275         | 0                   | 245         | 0                   | 251         | 0                   | 483         | 0                   |
| 364         | 0                   | 341         | 0                   | 328         | 0                   | 622         | 0                   |

|              | 3/28 | -4/10       |      | 4/11-4/24    |      |             |      | 4/25-5/8       |      |             |      | 5/9-5/22     |      |             |      |
|--------------|------|-------------|------|--------------|------|-------------|------|----------------|------|-------------|------|--------------|------|-------------|------|
| Unprocessed  | %    | Unprocessed | %    | Unprocessed  | 0/   | Unprocessed | %    | Unprocessed    | 0/   | Unprocessed | %    | Unprocessed  | %    | Unprocessed | %    |
| Applications | 70   | Reviews     | 70   | Applications | 70   | Reviews     | 70   | Applications % |      | 70 Reviews  |      | Applications | 70   | Reviews     | 70   |
| 1591         | 21%  | 4956        | 18%  | 821          | 15%  | 1633        | 6%   | 619            | 18%  | 2104        | 7%   | 1818         | 12%  | 3055        | 10%  |
| 824          | 11%  | 1244        | 4%   | 711          | 13%  | 4890        | 17%  | 376            | 11%  | 1580        | 5%   | 1368         | 9%   | 2127        | 7%   |
| 835          | 11%  | 3607        | 13%  | 520          | 10%  | 1366        | 5%   | 404            | 12%  | 4724        | 16%  | 1246         | 8%   | 1863        | 6%   |
| 4458         | 58%  | 18228       | 65%  | 3287         | 62%  | 20913       | 73%  | 2081           | 60%  | 21128       | 72%  | 10961        | 71%  | 24563       | 78%  |
| 7708         | 100% | 28035       | 100% | 5339         | 100% | 28802       | 100% | 3480           | 100% | 29536       | 100% | 15393        | 100% | 31608       | 100% |



2/1-2/14 02/15-2/28 2/29-3/13 3/14-3/27 3/28-4/10 4/11-4/24 4/25-5/8 5/9-5/22

| Total      | 18216 | 17446 | 15849 | 11758 | 7708 | 5339 | 3480 | 15393 |
|------------|-------|-------|-------|-------|------|------|------|-------|
| > 45 days  | 7745  | 7847  | 7379  | 6152  | 4458 | 3287 | 2081 | 10961 |
| 31-45 days | 2157  | 2424  | 1850  | 1060  | 835  | 520  | 404  | 1246  |
| 16-30 days | 3439  | 3840  | 3151  | 1506  | 824  | 711  | 376  | 1368  |
| 1-15 days  | 4875  | 3335  | 3469  | 3040  | 1591 | 821  | 619  | 1818  |

# Exhibit B: Average Daily Call Stats By Week 5/09 – 6/03/2016

|                 | 5/9 - 5/13 | 5/16 - 5/20 | 5/23 - 5/27 | 5/30 - 6/3 | 4 Week Avg |
|-----------------|------------|-------------|-------------|------------|------------|
| Calls Offered   | 1991       | 1874        | 1722        | 2108       | 1924       |
| Calls Answered  | 1164       | 1457        | 1513        | 1662       | 1449       |
| Calls Abandoned | 497        | 243         | 116         | 259        | 266        |
| Avg Wait Time   | 12:29      | 4:36        | 2:12        | 4:17       | 5:53       |
| Max Wait Time   | 0:55:29    | 0:38:55     | 0:22:49     | 28:52      | 36:31      |

# Call Distribution by Average Wait Time

| Wait Time   | 5/9 - 5/13 | 5/16 - 5/20 | 5/23 - 5/27 | 5/30 - 6/3 | 4 Week Avg |
|-------------|------------|-------------|-------------|------------|------------|
| 0:00-15:00  | 64%        | 92%         | 100%        | 98%        | 89%        |
| 15:01-30:00 | 30%        | 8%          | 0%          | 2%         | 9%         |
| > 30:00     | 6%         | 0%          | 0%          | 0%         | 1%         |

# Call Distribution by Wait Time Before Abandon

| Time to<br>Abandon | 5/9 - 5/13 | 5/16 - 5/20 | 5/23 - 5/27 | 5/30 - 6/3 | 4 Week Avg |
|--------------------|------------|-------------|-------------|------------|------------|
| 0:00-15:00         | 82%        | 94%         | 99%         | 96%        | 89%        |
| 15:01-30:00        | 16%        | 6%          | 1%          | 4%         | 10%        |
| > 30:00            | 2%         | 0%          | 0%          | 0%         | 1%         |

